

**UNIVERSITY of PENNSYLVANIA**

PHILADELPHIA

THE TRUSTEES, OFFICERS, AND FACULTIES

OF THE

**UNIVERSITY OF PENNSYLVANIA**

SEND GREETINGS TO OUR DISTINGUISHED COLLEAGUES AT

**SHEPHERD UNIVERSITY**

**DAVID BECHER, ED.D.**

VICE PRESIDENT OF INSTITUTIONAL RESEARCH,  
AMERICAN PUBLIC UNIVERSITY SYSTEM,  
AND ALUMNUS, UNIVERSITY OF PENNSYLVANIA

WILL BE OUR DELEGATE AT THE INAUGURATION OF

**MARY J. C. HENDRIX, PH.D.**

AS SIXTH PRESIDENT OF THE UNIVERSITY

WE SEND OUR BEST WISHES

TO THIS HAPPY GATHERING



Given at Philadelphia, Pennsylvania, under the seal of the Corporation, this eighth day of April in the year two thousand sixteen and in the year of the University two hundred seventy-six.

  
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Amy Gutmann  
President

  
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Leslie Mellet  
Associate Vice President