



March 11, 2016

Mary J.C. Hendrix, Ph.D.
Office of the President
Shepherd University
301 N. King Street
Shepardstown, WV 25443

Dear Dr. Hendrix:

Warmest congratulations on becoming the 16th president of Shepherd University. You are assuming leadership of a wonderful institution and I look forward to watching its progress as you chart its future course.

At this very exciting time for Shepherd, please know that I—and all my colleagues at Johns Hopkins—wish you the very best.

Sincerely,

A handwritten signature in blue ink, appearing to read "Ronald J. Daniels".

Ronald J. Daniels
President

Ronald J. Daniels

Office of the President 242 Garland Hall 3400 North Charles Street Baltimore, MD 21218